Challenges of Funding Specialty Agricultural Projects in Ontario and Canada

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Challenges

- Crop Value
- Government Policy
- Succession Planning
- Industry Input
- Scientific Innovation

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Crop Area in Ontario

| Major crops in 2009 | Hectares | |
|------------------------|-----------|--|
| Field crops | 3,400,000 | |
| Field vegetables | 71,000 | |
| Fruit | 25,000 | |
| Greenhouse vegetables | 650 | |
| Greenhouse ornamentals | 460 | |

OMAFRA Statistics 2011

Crop Value in Ontario

| Major crops in 2009 | \$Million | |
|------------------------|-----------|--|
| Soybeans, corn ,wheat | 2,100 | |
| Field vegetables | 530 | |
| Fruit | 220 | |
| Greenhouse vegetables | 530 | |
| Greenhouse ornamentals | 742 | |

OMAFRA Statistics 2011

Crop Area in Ontario

| Major crops in 2009 Number | |
|----------------------------|----|
| Field crops | 13 |
| Field vegetables | 32 |
| Fruit | 16 |
| Greenhouse vegetables | 4 |
| Greenhouse ornamentals | 31 |

OMAFRA Statistics 2011

Specialty Crops

- Small acreage 3% crop area
- High value 50% crop value
- Many crops 80% of crops
- Only one of a number of crops on one farm
- Few growers for each crop

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Government Policy

- Cheap food and Food security
 - Frozen strawberries
- Funding for research
- Research Priorities for Agriculture

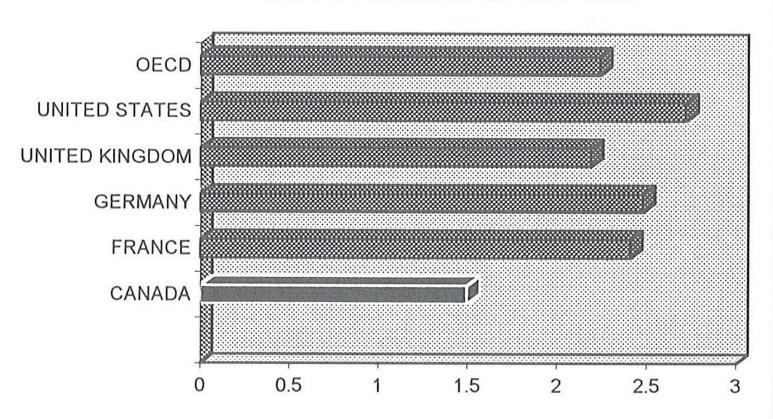
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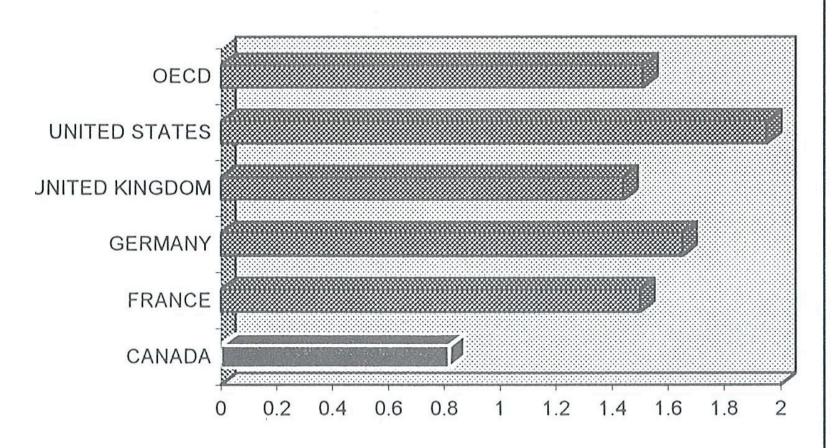


AGRI-FOOD RESEARCH AND TECHNOLOGY TRANSFER: RENEWING THE NATIONAL STRATEGY I. Executive Summary II. Think Piece III. Country Comparisons SEPTEMBER 1996

GERD AS PERCENT OF GDP 1993







Research Funding

- Emphasise more basic research
 - NSERC, 2010 agriculture no longer a research priority
- Reduced base funding for field agricultural research
- Grants + matching funding for agricultural research
- Improved tax credits for research

Grants

- Federal
 - Industrial Research Assistance Program
 - NSERC
 - AAFC Grow Forward -DIAP and Clusters
- Provincial
 - OMAFRA New directions
 - OMAFRA / Univ. of Guelph Tier 1
 - Ontario Centres of Excellence

Grants

- Short-term funding
 - 1-3 years
- Research projects longer term
 - Perennial crops
 - Hazelnuts full crop after 7 years
 - American Chestnut breeding cycle 10 years

Tax credits

- Federal
 - Scientific Research and Experimental Development Tax
 Credit
- Provincial
 - Ontario Innovation Tax Credit
 - Ontario Business-Research Institute Tax Credit
 - Ontario Research and Development Tax Credit
- Tax deduction
- Tax credit flow-though for non-profit organizations

Small and medium-sized non-manufacturers 2009 public, private or foreign-owned

| | R&D Expenditures | Expenditures at eligible Ontario research institutes |
|-------------------------------------|---------------------|--|
| Gross expenditure | \$100.00 | \$100.00 |
| After-tax cost of \$100 expenditure | \$46.07 | \$35.83 |

2009, Research and Development in Ontario

Government Policy

- Cheap food and Food security
 - Frozen strawberries
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Research Priorities

| | AAFC | OMFRA |
|-------------------------------------|------|-------|
| Human Health | Χ | X |
| Food quality and safety | X | X |
| Food security/emergency management | X | X |
| Production systems | X | X |
| Environmental sustainability | X | X |
| Understanding bioresources | X | |
| New opportunities from bioresources | X | X |
| Agriculture and Rural Policy | | X |

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Succession Planning

- Number of researchers for specialty crops declining
- Move to industry supported researchers

Number of researchers for specialty crops in Ontario

- U of Guelph
 - 1997 27 horticulture faculty
 - 2011 15 horticulture faculty
- VRIC
 - 1997 0
 - 2011 3 researchers

Strawberry and Raspberry Breeders in Canada in 2011

- BC Chaim Kempler, AAFC
- ON Adam Dale, Univ. of Guelph
- PQ Sharokh Khanizadeh, AAFC
- NS Andrew Jamieson, AAFC

Strawberry and Raspberry Breeders in Canada in 2016

- BC -
- ON -
- PQ -
- NS -

Challenges

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- Low profit margins
- Industry groups often small
- Many disorganized
- Research expectations
 - Can be poorly defined
- Research Funding
 - Can be poorly understood

Cost of research program

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Researcher $70-150K
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– Technician \$30-60K

– Post-doc c.\$50K

– Graduate student \$21-28K

Operating \$20-40K or more

– Overhead 25-40%

Total \$250-350K per year

'A small Canadian Controlled Private
Corporation (CCPC) can, for a \$100,000 up
front initial investment, generate \$250,000
annually in Research Dollars in Perpetuity.'

A.Dale and E.Currie 2010

- Cost break-down
 - Grants 50%
 - Tax credits 32%
 - Industry capital 18%
- \$1M of research would require \$182K of private support annually.

- At accepted interest rates, grower organizations would need to hold \$1-2 million to give the required funding
- Ask their members to fund \$182K as a check off each year.

- An alternative funding model
 - which invests in the capital markets
 - requires only an initial investment
 - can generate high returns each year

- Challenge
 - Organize small industry groups
 - Educate
 - research priorities
 - Research funding

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Scientific Innovation

- Collaboration
 - You can encourage cooperation, you cannot demand it
- Scientist meets scientists/industry personnel
 - Informally
 - Meetings
 - Regional, National, International

Scientific Innovation

- Challenges
 - Travel to meet co-operators
 - Many granting agencies discourage or forbid travel
 - Reorganise workloads
 - Make time to meet
 - Reorganise workplace
 - Encourage casual contact
 - Funding for initial concept research
 - 'MacIntosh' apple strawberry / Blue Trillium

Challenges for Specialty Agriculture

- Crop value
 - Small acreage, high value crops
- Grants: overcome short-term funding for longer-term projects
- Navigate the research priorities
 - Funding for initial concepts
- Maintain research community over the generations

Challenges for Specialty Agriculture

- Encourage private investment
 - research priorities
 - Fund from investments
- Encourage people to meet
 - Granting agencies to provide support